Pictures to support the final report

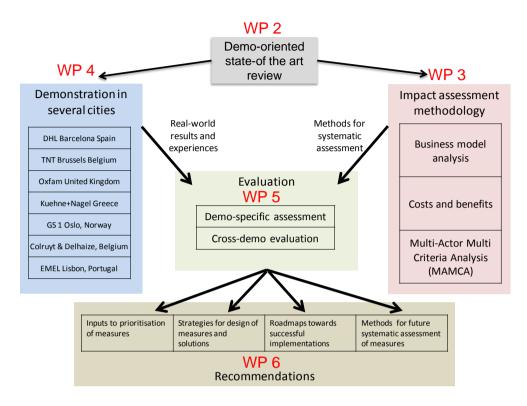


Figure 1: Structure of the STRAIGHTSOL project.

Table 1: Criteria and description of the criteria of the stakeholder groups.

Stakeholder	Criteria	Description of criteria	
Shipper	Successful pick-ups	Punctual and secure pick-ups with no damage	
	Low cost deliveries	Low out-of-pocket costs for transport	
	High level service ¹	Receiver satisfaction	
	Green concerns	Positive attitude towards environmental impact	
Logistics Service Provider	Profitable operations	Making a profit by providing logistic services	
	Viability of investment	A positive return on investment	
	High level service ²	Receiver and shipper satisfaction	
	Employee satisfaction	Employees are satisfied with their work and working environment	

¹ Sub-criteria: punctual deliveries, no damage and supply chain visibility

² Sub-criteria: punctual deliveries, no damage and supply chain visibility

	Green concerns	Positive attitude towards environmental	
		impact	
Receiver	Convenient high level	Deliveries that do not compromise the	
	deliveries ³	receiver operations	
	Attractive urban environment	Nice and liveable surroundings	
	Green concerns	Positive attitude towards environmental	
		impact	
	Security	Security of the goods, less thefts	
	Low transportation costs	Low costs to receive goods (if	
		applicable)	
Citizen	Low emissions	Reduce emissions of CO ₂ , NO _x , PM _{2.5} ,	
		PM_{10}	
	Low noise nuisance	Reduce noise nuisance	
	Low visual nuisance	Less space occupancy by trucks	
	Urban accessibility	Reduce freight transport, less	
		congestion	
	Road safety	Positive impact on road safety	
Local authority	Positive business climate	Attractive environment for companies	
	Quality of life	Attractive environment for citizens	
	Enforcement	Easiness of compliance	
	Social political acceptance	Citizens support for measures	
	Network optimization	Optimal use of existing infrastructure	
	Low cost measures	Low costs to implement the measures	

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 $^{^3}$ Sub-criteria: punctual deliveries, no damage, supply chain visibility and suitable deliveries

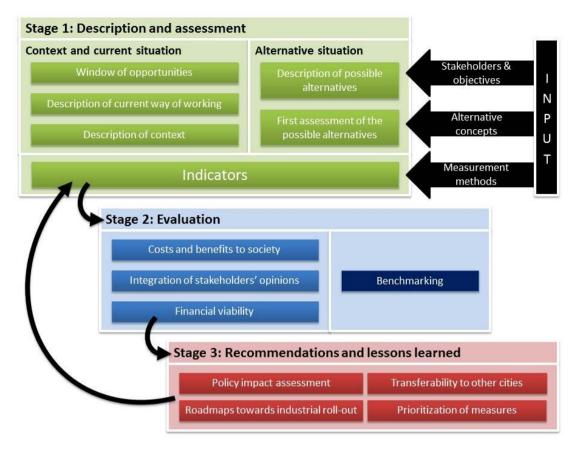


Figure 2. STRAIGHTSOL evaluation framework.

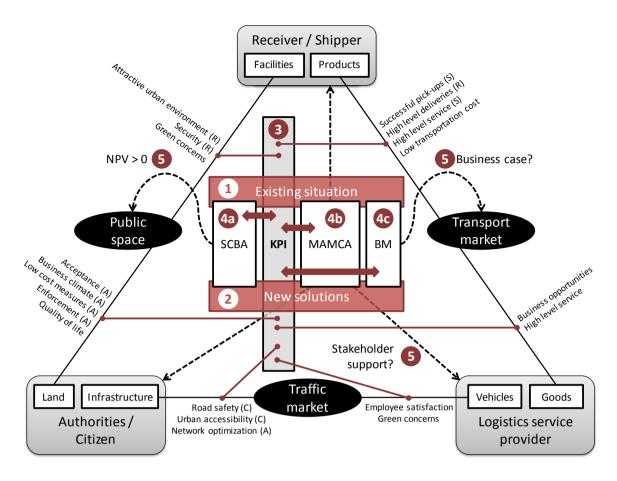


Figure 3: Methodological approach of the framework (Source: MOBI setup, 2012).

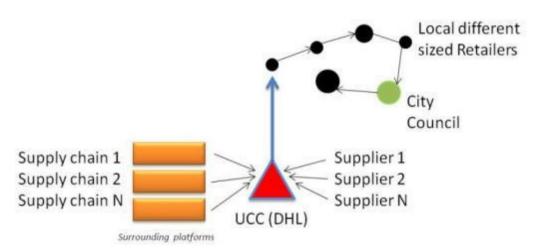


Figure 4. DHL's Hybrid Consolidation centre.



Figure 5. TNT Express' mobile depot.



Figure 6. Oxfam collection banks.



Figure 7. Kuehne+Nagel warehouse in Sindos, Thessaloniki.



Figure 8. Registration of incoming shipments at Stovner senter in Oslo.

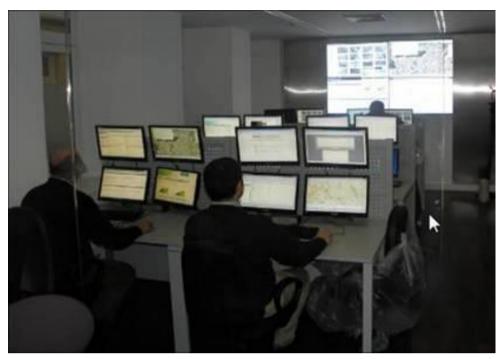


Figure 9. EMEL's control centre in Lisbon.



Figure 10. Noise measurements outside one of the Delhaize supermarkets.

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