

CINEA

FINAL

REPORT

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Executive Summary

The central aim of the project at hand was to strengthen the overall competitiveness and sustainability of the EU-MED agro-food industry by reinforcing the cooperation with relevant Mediterranean Partner Countries on bridging the existing gap between research and innovation in the area of food and agriculture research.

For the first reporting period, this included in particular:

1. Enabling Research-to-Industry (R2I) networking, collaboration and transfer of knowledge of methods and technologies for sustainable agriculture and competitive agro-food industry. To achieve this goal, the 1st R2I Brokerage Event with representatives of the EU-MED agro-food industry and key scientific players was supposed to be conducted. The event is dedicated to one of the three topics with greatest innovation potential in the agro-food domain.
2. Identifying strengths, weaknesses, opportunities and threats to innovation and exploitation of research results in the target countries. To achieve this goal, the project was supposed to conduct a comprehensive SWOT analysis during the first reporting period, taking into account the relevant stakeholders in the area of technologies and methods for sustainable agriculture (including leading public research organisations in the target countries as well as with SME's/start-ups and major industry players).
3. Building the required competences and capacities for improved innovation. This objective included several measures during the first reporting period, namely : (i) the planning and set-up of at least four Research-to-Industry Twinning Projects between research organisations and SMEs/industry representatives, (ii) the preparation and conduct of the first two thematic Training & HR Development Workshops, and (iii) the set-up and implementation of a corresponding mobility scheme.
4. Providing relevant innovation support services for sustainable (!) and continued R2I exchange. This included in particular the set-up of the central R2I Helpdesk which provides designated support services for all stakeholder in the knowledge chain. For the first reporting period, the helpd desk contents to be made available were on (i) business analysis and planning, (ii) starting up a business, (iii) IPR and patenting. Moreover, the Helpdesk provides information on related events, and past achievements.

Project Context and Main Objectives

Even though the existing research collaborations in the area of agro-food research have proven to be very successful and even though they represent the pre-condition for sustainable agriculture and related socio-economic transformation, it has become evident that even highest level R&D results could not be turned into commercial opportunities and innovations. In his Consolidated Action Plan (CPA), the African Ministerial Council on Science and Technology explicitly recognizes that S&T in African countries is plagued by such factors as weak or no links between industry and S&T institutions, a mismatch between R&D activities and national industrial development strategies and goals¹.

The consequence of these weaknesses is that research findings in public institutions (including universities), do not get accessed and used by local industries (especially small and medium enterprises!). Moreover, the existing shortcomings also hinder full innovation and economic integration on the international level in the area of food, agriculture and biotechnologies with regard to the EU27. A key issue for the European agro-food industry, as expressed by the stakeholders, is the “ability to access good quality ... agricultural raw materials from third countries”².

As such, the central aim of CINEA is to strengthen the overall competitiveness and sustainability of the EU-MED agro-food industry by **reinforcing the cooperation with relevant Mediterranean Partner Countries on bridging the existing gap between research and innovation in the area of food and agriculture research.**

This included in particular:

- **Objective O1** : Enabling Research-to-Industry (R2I) networking, collaboration and transfer of knowledge of methods and technologies for sustainable agriculture and competitive agro-food industry. To achieve this goal, the 1st R2I Brokerage Event with representatives of the EU-MED agro-food industry and key scientific players was supposed to be conducted. The event is dedicated to one of the three topics with greatest innovation potential in the agro-food domaine.
- **Objective O2** : Identifying strengths, weaknesses, opportunities and threats to innovation and exploitation of research results in the target countries. To achieve this goal, the project was supposed to conduct a comprehensive SWOT analysis during the first reporting period, taking into account the relevant stakeholders in the area of technologies and methods for sustainable agriculture (including leading

¹ See <http://www.nepadst.org/> as well as Makinde, D.; Mumba, L., and Ambali, A. (2009) “Status of Biotechnology in Africa: Challenges and Opportunities”, Biotechnology and Development Review Vol. 11, No.3, pp.1-10.

² Report on the Competitiveness of the European Agro-Food Industry, see http://ec.europa.eu/enterprise/sectors/food/files/high_level_group_2008/documents_hlg/final_report_hlg_17_03_09_en.pdf

public research organisations in the target countries as well as with SME's/start-ups and major industry players).

- **Objective O3** : Building the required competences and capacities for improved innovation. This objective included several measures during the first reporting period, namely : (i) the planning and set-up of at least four Research-to-Industry Twinning Projects between research organisations and SMEs/industry representatives, (ii) the preparation and conduct of the first two thematic Training & HR Development Workshops, and (iii) the set-up and implementation of a corresponding mobility scheme.
- **Objective O4** : Providing relevant innovation support services for sustainable (!) and continued R2I exchange. This included in particular the set-up of the central R2I Helpdesk which provides designated support services for all stakeholder in the knowledge chain. For the first reporting period, the helpd desk contents to be made available were on (i) business analysis and planning, (ii) starting up a business, (iii) IPR and patenting. Moreover, the Helpdesk provides information on related events, and past achievements.

Project results and Achievements

Work Package 1

Central task in work package 1 was the conduct of three thematic R2I brokerage events. Each event was dedicated to a topic with greatest innovation potential in the agri-food domaine, namely

- 1st Brokerage Event : new high added-value bio-products and bio-processes,
- 2nd Brokerage Event : sustainable and environmentally friendly production and cultivation methods for crops and bio-based materials, and
- 3rd Brokerage Event : novel methods and technologies for high quality food production and processing.

All R2I Brokerage Events have been delivered according to the specifications in the DoW. The first R2I Brokerage Event took place in August 2014 on the CNRS Campus in Gif-sur-Yvette. Focus of this event was on the identification and development of new high added-value bio-products and bio-processes. The 2nd Brokerage Event took place on the premises of the Palais des Expositions SAFEX-d'Alger in April 2015, as part of the DJAZAGRO (le salon international référence en Algérie des filières agroalimentaires). The 3rd R2I Brokerage Event took place on the premises of IRTA (including factory) in December 2015.

With 30 participants on average, all experts from industry and academia, the events proved very successful. In fact, they served also as forum for the continued development of joint R2I projects (i.e. projects between research and industry) (see D3.1 Compilation of R2I Twinning Projects for details). All information on the Brokerage Events is available through Deliverables D1.1, D1.2, and D1.3.

Work Package 2

The goal of this work package was to identify existing opportunities for and bottlenecks of cooperation and knowledge transfer between public research and industry which. Central tasks of work package 2 included the set-up of a SWOT task force (achieved), the empirical design and conduct of the SWOT analysis (including interviews with key actors and comprehensive survey of Mediterranean region) as well as its evaluation (e.g. as part also the Joint R2I Symposium with related actions and initiatives in WP5).

For the detailed CINEA Questionnaire please see Deliverable 2.1.

The corresponding recommendations for building innovation and exploitation capacities in the agro-food domain are detailed in Deliverable 2.2. An update of these recommendations has been made throughout the last project year.

Last but not least, it is important to note that the only real « deviation » from the work plan – the organisation of the Joint R2I Symposium by GIRAF – happened in WP2. The reason, however, was not because the work could not be finished on time. On the contrary: On suggestion of the EC to create synergies and to have, whenever feasible, joint R2I events, the Joint R2I Symposium was not organised as a stand-alone event, but instead was combined with the joint Innovation Week between all MED R2I projects from 2nd-5th March 2015 in Casablanca.

Work Package 3

This work package focussed on HR development. The development of the four thematic R2I twinning projects started as part of the R2I Brokerage Event in August 2014 and continued through all CINEA Brokerage and Training Events.

Overall, the four most promising projects for a fruitful collaboration between research and industry were identified. The inter-regional and inter-sectoral working groups have been finalized the scientific details of each project. Moreover, as part of the 3rd Training Event, the business-related aspects (including in particular attraction of investors, aspects of going to market etc.) have been elaborated. A corresponding « Guide to R2I Projects » has been created and established by GIRAF as a result of the training, to guide the further development and finalisation of the R2I projects.

As requested, the four CINEA training workshops have been conducted as well:

- The first workshop on “Industrial and socio-economic requirements in the food value chain” took place on CENTA/IRTA premises in May 2014.
- The 2nd workshop on “Organisation of Technology transfer” was jointly organised by CINEA partner UAGF together with the SOHEALTHY project in Alicante in October 2014.
- The 3rd workshop on “Managing Innovation on the Institutional Level” took place on the premises of USMBA in Fès in October 2015. In accordance with the DoW, the focus here was on practical aspects of making innovation happen and managing innovation at the institutional level. The training contents were developed jointly with InvestorNet-Gate2Growth who in addition also developed focused consultation regarding the go-to-market of the different R2I projects.
- The 4th workshop “Funding and Financing Innovation” was organised by CBS and took place in Monastir, Tunisia, in April 2016. The training gave an overview of funding and financing options with particular focus also CINEA’s R2I projects.

Reports and training materials on all training events are available (see Deliverables 3.2, 3.3, 3.4 and 3.5).

Last but not least, the coaching scheme kicked-off with a several day coaching by Prof. Skalsounis, an expert on the valorisation of olive mill waste, to INRAA. Further coaching sessions included continued visits between the R2I project partners to further develop the corresponding projects, verify particular techniques, evaluate and process samples, identify bottlenecks etc. All details are available in Deliverable D5.1. It is important to note that due to the repeated terroristic attacks in Tunisia (and the worsened visa situation for partners from Europe, e.g. French partner CNRS) but also the general difficulty of the visa situation to and from Algeria (several months preparation in advance !), the project had to make use of online collaboration methods to exchange information and clarify issues.

Work Package 4

The platform for the Central R2I Helpdesk was developed and put online for the kick-off meeting in February 2014 (see Deliverable 4.1 for details). At the same time, the helpdesk includes the CINEA website with information on the project (see Deliverable 5.2).



To enable best possible support to interested parties in the agro-food domain as well as project partners and collaborators (e.g. within the R2I project), CINEA offered continuous online training opportunities on varying topics of central interest. Partners were also informed about on-site training opportunities that arose in addition to the training and brokerage events specified in the DoW.

Moreover, all contents for the R2I helpdesk were developed (see Deliverables 4.3, 4.4 and 4.5 for details). The partner search function (Deliverable D4.6) has been online as requested with details of potential partners for collaboration in the agro-food domain.

Work Package 5

This work package aimed at creating synergies through facilitating knowledge exchange with related activities and projects, thus enabling the establishment of best practice and identification of common issues. The development of the website (Deliverable 5.2) as well as the set-up and implementation of CINEA's mobility scheme was achieved (see project website → Mobilities).

Also, promotional dissemination materials were developed (see Deliverable 5.3) including the CINEA promotional movie. First joint activities with other R2I projects were conducted, namely:

- Training Workshop with SOHEALTHY in October 2014,
- Joint proposal writing workshop in Barcelona in January 2014, and
- MedSpring Meeting in January 2014,
- Casablanca joint Innovation Week (including Joint R2I Symposium) in March 2015.

In particular the R2I innovation week with all MED R2I projects in March 2015 in Casablanca was a high point in collaboration, with CINEA being in charge of the clustering meeting (cross-analysis of all project results for regional SWOT). Moreover, from the joint proposal writing workshop in Barcelona in January 2014, a joint proposal was submitted which led to the project 5TOI_4EWAS (start date : 1st of May 2016).

A list of all dissemination activities and publications is available through ECAS.

Work Package 6

The CINA project meetings were conducted as needed. Key issues/risks included :

- The merge of partner CENTA with IRTA;
- The transfer of the mobility scheme from CBS to GIRAF due to administrative problems in Tunisia; the impact of this transfer (which could only happen with the 2nd pre-financing) was not severe due to the difficult visa situation and the adverse effect was avoided by GIRAF pre-paying mobilities from their budgets, as well as other travellers waiting for the reimbursement of their mobilities until payment of the 2nd pre-financing (see below) ;
- The difficulties of timely submission of ANVREDET's form C due to the change of management and LEAR in ANVREDET - and the resulting simplified submission of the 1st year report early July 2015;
- The delay of the 2nd pre-financing which was only received by GIRAF in December 2015 (i.e. 4 months prior to the end of the project) which partners kindly mitigated by providing the necessary funds upfront internally;
- Continued problems with visa (in particular Algeria, but also inhibited travel of some European partners to Tunisia as a result of the repeated terroristic attacks). Here, CINEA devised strategies for enabling online collaboration wherever possible as well as remote collaboration (e.g. instead of direct on-site visit to Algeria for material characterisation, samples were sent to Europe by post for characterisation). In addition to filing a corresponding request for extension, all measures hence were taken to mitigate the adverse effects of the visa situation.

As a result of the management, there were no major deviations from the workplan other than the limited number of mobilities.

In accordance with the DoW, CINEA organised the following project meetings – wherever possible attached to other key events:

- KO in Paris (February 2014)
- Project meeting together with R2I Forum in Paris (August 2014)
- Project meeting together with the R2I Forum in Alger (April 2015)
- Project meeting together with the 3rd Training Event in Fès (October 2015)
- Project meeting together with the 4th Training Event in Monastir (April 2016)

Use of Resources

The use of resources per work package and per partner is detailed in the Form Cs that have been submitted by all partners. Generally, the use of resources corresponds to

the expected status and progress of the work conducted in each work packages and by each partner. There is only two minor deviations due to the agreed change in the workplan regarding:

1. the efforts relating to WP2 SWOT Analysis: Because of the timing of the Joint Innovation Week and the Joint Clustering Meeting in Casablanca with all other projects which only took place beginning of March (i.e. just after the 1st reporting period for CINEA), the validation and verification of the SWOT analysis could not be finished before end of April 2015. That's why resources in WP2 will still be claimed in the 2nd reporting period.
2. The same applies to the organisation of the Joint R2I Project Consortium (which was actually held as Clustering Meeting in Casablanca) which was originally due in November 2014 but in collaboration with all other R2I projects postponed until March 2015.
3. Need for using the simplified procedure due to LEAR and management changes at ANVREDET. Because of this, form C of ANVREDET detailing their costs incurred in the 1st reporting period will only be submitted as part of the final report.
4. Transfer of the mobility budget from CBS to GIRAF due to administrative problems in Tunisia ; the budget will now be claimed by GIRAF as part of their form C.
5. Lower incurred costs of partner CNRS due to internal restructuring, the long-term illness of key personnel (Dr. Jamal Ouazzani) and the retirement of another key team member (Ms. Sylvie Cortial). This happened after the end of the 1st reporting period (i.e. already after the delivery of the Brokerage Event). Required work and tasks in particular with regard to the R2I projects were taken over by partner CBS (Prof. Sami Sayadi and team).

Potential Impact of CINEA

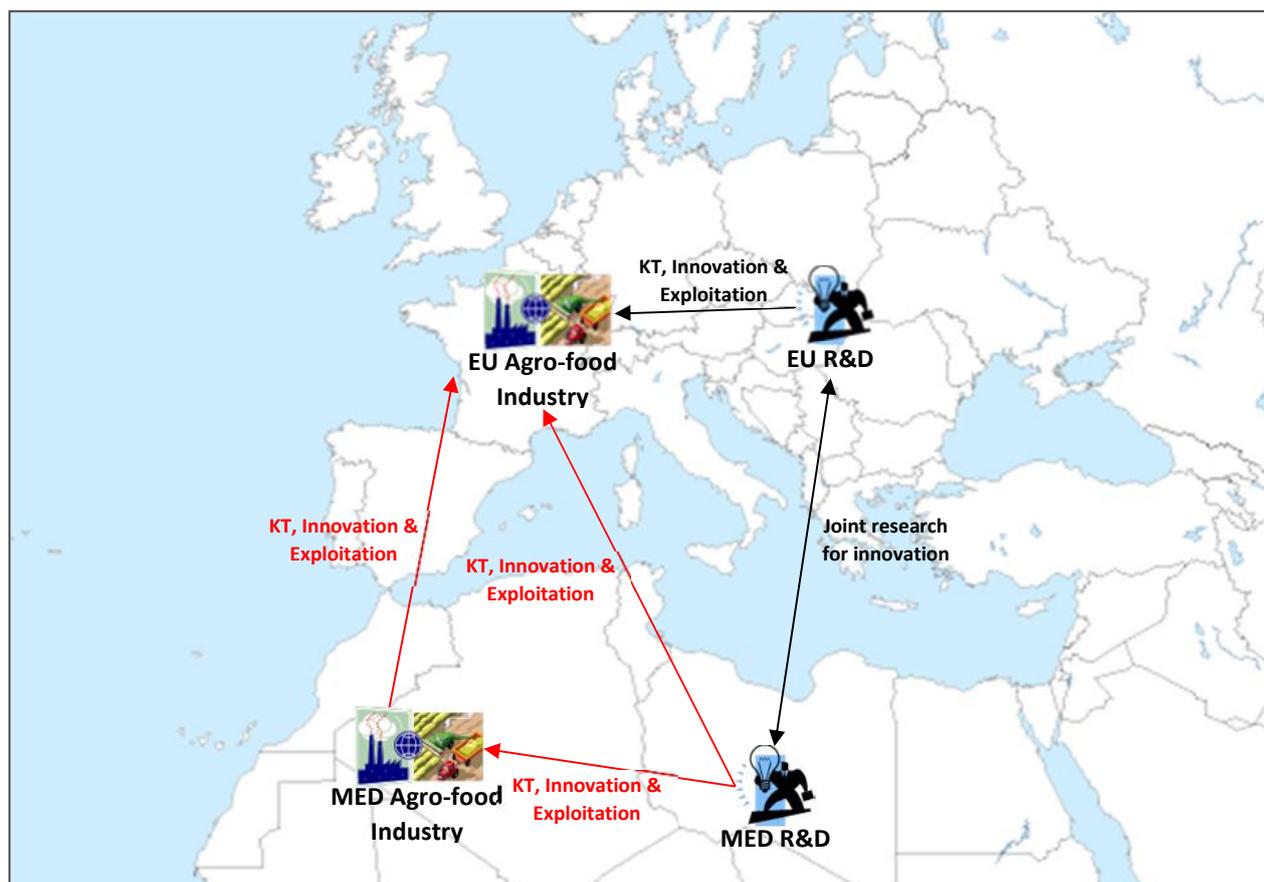


Figure 1: EU-MED Research and Innovation Flows

Figure 1 above illustrates the major flows of collaboration, innovation, exploitation and knowledge transfer in Mediterranean Partner Countries as well as between the Mediterranean Partner Countries and the EU. With more than 25 collaborative research projects, EU-MED research collaboration has proved to be very successful in the area of food, agriculture and biotechnologies. Existing capacities in this area have been further enhanced through recent INCO-ERAWIDE projects (FAWIRA, MAP2ERA etc.), building the research capacities of the most excellent research institutions (CINEA consortium members USMBA, CBS, and INRAA) in the respective Mediterranean Partner Countries for maximum integration of these research centres into the European Research Area. However, what has been preventing the full integration and participation of these countries in the innovation chain, was the weakness in knowledge transfer, innovation and exploitation between

1. the Mediterranean research institutions and the local agro-food businesses, and
2. the Mediterranean research institutions and the European agro-food industry (see below Figure 1).

It is important to note that enhanced knowledge transfer, innovation and exploitation of research results between MED R&D institutions and MED agro-food industry will automatically translate into innovation and added value also for the EU agro-food industry because of the existing strong trade relations between the EU27 and these countries. Within CINEA, close and sustainable integration between the research and industrial partners has been achieved through the set-up and implementation of the R2I twinning projects. These collaborations will be ongoing beyond the project's lifetime and lead to future engagement of all stakeholders.

Moreover, with applications in a broad variety of sectors, biotechnology generally represents the central innovation driver in the agro-food sector, leading to growth and competitiveness in the traditional food and agricultural sectors, as well as supporting the creation of emerging sectors, such as novel bio-based products, biowaste etc. Innovation with respect to the agro-food industry and the attainment of sustainable agriculture comes in particular from

- the identification, investigation, and evaluation of novel sources of bio-products and bio-mass,
- the identification and development of new high added-value bio-products and bio-processes for agriculture, and
- the identification, development and implementation of respective environmentally friendly solutions for industrial processes and products in the agro-food sector.

CINEA's activities directly support the uptake of research results across the EU-MED region which is according to the first expected impact listed in the call. The impact was achieved in particular through the following actions:

1. Establishing opportunities for getting to know relevant partners (i.e. initiation of contacts between industry and research) during the three R2I Brokerage Events, expert mobility through the mobility scheme as well as R2I collaboration as part of the four R2I twinning projects;
2. Building the HR capacities needed for joint innovation and exploitation of research results: The 1st Training Event focussed on industrial and socio-economic requirements in the agro-food industry, the 2nd Training Event focused on the organisation of Technology Transfer; the 3rd Training Event provided support to Innovation at the institutional Level and the final Training Event covered Funding and Financing issues surrounding Innovation;
3. Providing relevant support services, anytime, anywhere, through CINEA's Central R2I Helpdesk;
4. Providing clear recommendations for building innovation and exploitation capacities in the area of food and agriculture.

As such, CINEA has managed to provide many solutions at every step towards bridging the gap between research and innovation:

- To the research community (Goals: (i) to foster improvements in innovation capacities of the research centres and universities in the target region; (ii) to raise awareness of collaboration opportunities and exchange of best practice between organisations from the MED region and the EU)
- To policy-level (Goal: To raise awareness about current structural weaknesses in the Innovation chain in the target countries and to support the adjustment of policies in the region)
- To the general public (Goals: (i) To raise public awareness about the possibilities of innovation in the agro-food sector; (ii) To raise public awareness of key players in the Innovation chain and related opportunities (e.g. jobs, study etc.))
- To the industrial community (Goals: (i) to foster improvements with regard to transfer of knowledge and academia-industry collaboration; (ii) to raise awareness about R2I collaboration opportunities and exchange of best practice both within the Mediterranean region and across EU-MED).

Altogether, this allows for not only for socio-economic impact of the project (in particular the development of the R2I projects and improved research-industry collaboration), but also impact on societal level, in terms of partners exchange (see mobility scheme) and awareness raising among stakeholders, policy-makers and the general public.

Appendix: Details on Project Implementation

Consortium Management and Achievements

All project meetings were conducted with the goal to manage the consortium and upcoming issues during the CINEA project life-time. Central issues/risks faced by the consortium included problems with visa (in particular Algeria), planned transfer of mobility scheme from CBS to GIRAF due to administrative problems in Tunisia, and merge of partner CENTA with IRTA (see below). There were no major deviations from the work plan. Only the actual dates of the project meetings were slightly different from the original time slots planned prior to the beginning of the project.

For instance, the KO meeting only took place in February 2014 (i.e. project month 4 instead of project month 2). The reason for that is that the starting date for the project was not fixed. So when the project started in November 2013, the Kick-off Meeting should have taken place end of December (Christmas/New Year). This, however, was not feasible for most partners. Moreover, because of the visa situation in particular for partners from Algeria, it was decided to postpone the meeting until end of February which would allow sufficient time for obtaining visa. Despite this, it was still very difficult for Algerian partners to receive a visa for France (see below, project management and related issues).

Also, the 2nd project meeting took place a little later than originally planned but practically exactly in the right time frame (about half a year after the first project meeting). As such, the deviation was in a way not a real deviation but a resulting deviation. In accordance with the original planning, the project meeting was attached to the first R2I Brokerage Event to minimize travel costs for all partners.

All project meetings in the 2nd reporting period were conducted on time and attached to other major CINEA events. The agendas of all project meetings are provided below in the section « Details of Project Meetings, Dates and Venues ».

In terms of costs, only the Kick-off Meeting produced costs as it was a stand-alone event. All other project meetings, are and will be, as planned attached to a CINEA training or Brokerage Event so as to minimize costs.

There were several financial issues to be tackled by the consortium:

1. The transfer of the budget for the CINEA Mobility Scheme from CBS to GIRAF. This became necessary because of the implications of the reform of the banking system in Tunisia, which makes it very difficult to transfer money outside the country. On request of CBS, GIRAF will take over the costs for the mobility scheme. Together with the consortium and CBS, the following procedure of transfer of the

mobility budget (24.500 EUR) was elaborated: Re-distribution of the 2nd and final payment with CBS receiving 24.500 EUR less of the 2nd pre-financing and final payment and GIRAF obtaining this sum on their budget. The final and official approval of the procedure will be done as part of the upcoming project meeting in Algeria (April 2015).

2. The costs for the KO-Meeting were primarily incurred and paid by GIRAF (Transport, Dinner, Dissemination Materials etc.). Part of the costs, however, for the Kick-off Meeting (namely: renting the rooms, catering) were incurred by CNRS, since the meeting was held on their premises and supported by their infrastructure. It was not possible for GIRAF or any other partner to e.g. book the rooms. Hence, these costs will be claimed by CNRS on top of their original budget as they were incurred by CNRS with approval of the whole consortium. The consortium on the other hand will claim correspondingly less
3. Need for using the simplified procedure due to LEAR and management changes at ANVREDET. Because of this, form C of ANVREDET detailing their costs incurred in the 1st reporting period will only be submitted as part of the final report.
4. Lower incurred costs of partner CNRS due to internal restructuring, the long-term illness of key personnel (Dr. Jamal Ouazzani) and the retirement of another key team member (Ms. Sylvie Cortial). This happened after the end of the 1st reporting period (i.e. already after the delivery of the Brokerage Event). Required work and tasks in particular with regard to the R2I projects were taken over by partner CBS (Prof. Sami Sayadi and team), the remaining tasks (support to training, mobilities, industry liaisons and research liaisons in Europe, online training) were taken over by GIRAF.
5. Lower incurred costs of partner IRTA due to maternal leave of Eva Ogue-Bon for almost one year was also mitigated through the increased efforts of the coordinator GIRAF, in particular with regard to support to training, mobilities, industry liaisons and research liaisons in Europe, online training.

Changes of Legal Status of Beneficiaries

One of CINEA's project partners (Partner 4: CENTA) was taken over by a larger organisation (IRTA) during the first five months of the project's life-time. While this did not affect the actual work done by CENTA (now IRTA) who organised a great first Training Event in Girona in May 2014, it still affected their reporting as the financial aspects of this universal transfer of rights and obligations are still not sorted. The new

PIC was not available through the ECAS system until the end of the 1st reporting period and the validation of the process took much more time than originally expected. However, given that the submission of the report in any case could only take place in July 2015 (with ANVREDET opting for simplified submission without their form c due to changes of LEAR and management), the change of legal status did not have any effect on report submission.

Project Planning and Status (including deviations)

Continued problems with visa (in particular Algeria, but also inhibited travel of some European partners to Tunisia as a result of the repeated terroristic attacks) were mitigated through the devison of corresponding back-up plans : Strategies were devised and implemented for enabling online collaboration wherever possible as well as remote collaboration (e.g. instead of direct on-site visit to Algeria for material characterisation, samples were sent to Europe by post for characterisation). In addition to filing a corresponding request for extension, all measures hence were taken to mitigate the adverse effects of the visa situation.

As a result, at the end of the project there are no major deviations from the work plan. All deliverables and milestones that needed to be provided and met are available through ECAS.

Project website and communication

The project website was not only developed as a means for communication to the general public and as helpdesk with central support services to both the research and business community in the MED region. It was also developed as a platform to exchange and save documents of relevance to the entire consortium. For instance for the planning of meetings, deliverables (in particular when the files start getting bigger), the intranet is used as means for storing all information.

Moreover, the website also serves as management point fort he CINEA mobility scheme. Grant application can be and were submitted through the website. After collection of all relevant information and evaluation oft he applications, a consortium decision was made on the approval or decline of the mobility support.

Details of Project Meetings, Dates and Venues

The detailed agendas of CINEA's project meetings, issues discussed and planning of activities are provided on the following pages.



Kick-off Meeting

(20./21. February 2014 - Centre de Formation, Building 31)

Agenda for Thursday, 20th of February 2013

10.00 – 10.15 Welcome and Introduction (Dr. Andrea Lösch)

10.15 – 11.30 Presentation by the Project Officer (Tomas Matraia)

- H2020 opportunities & aims
- Clustering opportunities with projects in the region
- Regional platforms for promoting/supporting CINEA
- Communication & dissemination strategies

11.30 – 11.45 Presentation of GIRAF PM Services (Dr. Andrea Lösch)

11.45 – 12.00 Presentation of CNRS (Dr. Jamal Ouazzani, Head of ICSN Pilot Unit)

Lunch

13.30 – 13.45 Presentation of CENTA (Dr. Eva Ogue Bon, R&D Project Manager)

13.45 – 14.00 Presentation by UAGF (Rahiman Abdullah, Project Officer)

14.00 – 14.45 Presentation by USMBA (Prof. Abdessalam ElKhanchoufi, Director INPMA)

14.45 – 15.00 Presentation by CGEM (M. Berrada, Président de la Commission Relations avec l'Université et Mme. Hanif, Directrice de CGEM Nord)

15.00 – 15.15 Presentation by CBS (Prof. Sami Sayadi, Director CBS)

15.15 – 15.30 Coffee Break

15.30 – 15.45 Presentation by USF (Prof. Nouredine Allouche, Maître des Conférences)

15.45 – 16.00 Presentation by API (M. L. Ben Arab, Regional Director API)

16.00 – 16.15 Presentation by INRAA (Prof. Chouaki, Deputy Director)

16.15 – 16.30 Presentation by ANVREDET (Prof. D. Halliche, M. Fraga Rabah - online)

16.30 – 17.30 Debriefing

17.30 Transport to Paris – Dinner on the Seine

Agenda for Friday, 21st of February 2013

09.30 – 11.00 Coordination of upcoming events and deliverables

- 09.30 – 09.45 Presentation of the Project Website and Layout of CINEA Central Helpdesk (GIRAF, Due Month 6)
- 09.45 – 10.20 SWOT Analysis & CINEA Questionnaire (UAGF, Due Month 9)
- 10.20 – 11.00 First Brokerage Event (CNRS, Due Month 8 – Focus: New High Added-value Bio-Products and Bio-Processes)

11.00 – 11.30 Coffee Break

11.30 – 13.00 Coordination of upcoming events and deliverables (cont.)

- 11.30 – 12.00: First Training Workshop (CENTA, Due Month 8 – Focus: Requirements towards research in the food value chain – industrial & socio-economic needs, quality/certification)
- 12.00 – 12.30: Mobility Scheme (GIRAF)
- 12.30 – 13.00: VISA Situation (GIRAF)

13.00 – 14.00 Lunch Break

14.00 – 16.00 Questions and Answers

- 14.00 – 14.45 Financial Management & Questions in CINEA (GIRAF)
- 14.45 – 15.15 Planning for the next project meeting (GIRAF)
- 15.15 – 16.00 Any other open issues, e.g.
 - Replacement/transition of/from CENTA by/to IRTA
 - Deliverables – Coaching Scheme (CBS), Twinning Projects (CBS)
 - Project Plan?
 - Anything else?

From 17.00 Dinner at the Castle

2 Agenda Réunion de consortium

Réunion du consortium CINEA (réservée aux partenaires du projet)

Mardi 26 août 2014
Salle Barton (Bâtiment 27, 4^{ème} étage)

14.00 - 14.20	Accueil et introduction Dr. Andrea Lösch, Dr. Jamal Ouazzani,
14.20 - 16.20	Coordination, échéanciers et livrables
14.20 - 14.40	Présentation du 1er forum R2I (Dr. Jamal Ouazzani, CNRS, pour M 8)
14.40 - 15.40	Etat de l'analyse SWOT et du questionnaire CINEA (Mrs Christina Beans, UAGF, pour M 9)
15.40 - 15.50	La mobilité de CINEA (Dr. Andrea Lösch, GIRAF, en cours)
15.50 - 16.10	2nd Training Event (M. Christina Beans, UAGF, pour M 14)
16.10 - 16.20	Présentation du 2nd forum R2I "Sustainable and Environmentally Friendly Production and Cultivation Methods" (Dr. Mazari A., INRAA, pour M 17)
Pause café	
16.30 - 17.20	Questions diverses
16.30 - 16.40	Le schéma d'encadrement (Prof. Sayadi, CBS)
16.40 - 16.50	Etat des projets jumelés R2I (Prof. Sayadi, CBS)
16.50 - 17.20	Questions financières et autres questions (Dr. Andrea Lösch, GIRAF)
Buffet dinatoire	19h30, Restaurant du personnel



Agenda Project Meeting

Alger, 20th of April 2015

14.00 - 14.20 Welcome and Introduction (INRAA, GIRAF)

14.20 – 16.00 Coordination of upcoming events and deliverables

- 14.20 – 14.40 3rd Training Event „Managing Innovation at the Institutional Level“ (Dr. Andrea Lösch GIRAF, Due Month 23 (September 2015))
- 14.40 – 15.00 4th Training Event „Financing Innovation“ (CGEM, Due Month 30 (April 2016))
- 15.00 – 15.20 Status quo SWOT Analysis & CINEA Questionnaire (M. Cristina Beans, UAGF; Dr. Andrea Lösch, Due Month 30 (April 2016))
- 15.40 – 16.00 Coaching and Mobility Scheme (Prof. Sami Sayadi, CBS; Dr. Andrea Lösch, GIRAF, Due month: 30 (April 2016))
 - Transfer of budget?
 - Missing mobilities/applications! How to increase participation?

16.00 – 16.20 Coffee Break

16.20 – 17.30 Coordination of upcoming events and deliverables (cont.)

- 16.20 – 16.40 Status quo R2I Twinning Projects (Prof. Sayadi, CBS, Due Month 30 (April 2016)):
 - Short presentation of shortlisted projects
 - Including presentation of potential financial support for each project
- 16.40 – 17.00 3rd R2I Forum „Innovative Methods and Technologies for High Quality Food Production and Processes“ (IRTA, Due Month 25 (December 2015))
 - Potential shift to 2016?
- 17.00 – 17.20 Open issues, questions and answers:
 - Location next project meeting?
 - Financial questions?
 - Reporting?
- 17.20 – 17.30 Closure of the meeting

List of Attendants:

- GIRAF: Andrea Lösch
- CNRS: Benoit Dardelet
- UAGF: Cristina Beans
- IRTA: Sofia Gkika
- USMBA: Abdessalam ElKhanchoufi
- CGEM: Saloua Hanif
- CBS: Sami Sayadi
- FSS: Nouredine Allouche
- API: Rachid Sghaier
- INRAA: Mazari Azzedine
- ANVREDET: Fraga Rabah



Project Meeting

(Morocco, Fés – Friday, 23. October 2015)

Agenda for Friday, 23. October 2015

09.00 – 09.20 Update on 1st year report (Dr. Andrea Lösch)

- Feedback from the EC
- Distribution of 2nd pre-financing

09.20 – 10.40 Deliverables for 2nd reporting period

- D1.2 / MS 1.2: 2nd Brokerage Event - INRAA
- D1.3 / MS 1.3: 3rd Brokerage Event (Month 26: Dec 2015) - IRTA
- D3.1: Compilation of Twinning Projects (Month 30: April 2016) - CBS
- D3.5 / MS 34: 4th Training Event (Month 29: March 2016)

10.40 – 11.00 Coffee

11.00 – 12.00 Deliverables for 2nd reporting period (cont.)

- D4.2: Business Plan for R2I Helpdesk (Month 30: April 2016) - GIRAF
- D4.5 / MS 4.3: Helpdesk contents for innovation funding and finances (Month 30: April 2016) - GIRAF
- D4.6 / MS 4.4: Partner search function for Helpdesk (Month 27: January 2016) - GIRAF
- D4.7: Report on Support Activities for Start-ups (Month 30: April 2016)
- D5.1: Report on Mobility Scheme (Month 30: April 2016)

12.00 – 12.30 Financial Issues



Project Meeting

Monastir, Tunisia, 25.04.2016

Agenda for Monday, 25. April 2016

09.00 – 09.15 Welcome and Introduction (CBS, FSS, API)

09.15 – 11.00 Consortium Meeting

09.15 – 10.00 Preparation of Final Report – open issues Deliverables (GIRAF)

10.00 – 11.00 Due deliverables

- **Compilation of R2I projects (CBS)**
- **Helpdesk contents and functions for start-ups (UAGF)**
- **Publications collection (all)**

11.00 – 11.30 Coffee Break

11.30 – 12.30 Final Report – Financial Issues (GIRAF)

- **Re-distribution of budget**
- **Form c of all partners**
- **Other issues**